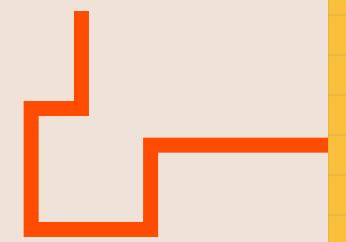
### Mineral

### Building Healthy HR: Hiring, Retention, and Appropriate Workload

Presented by Jenny Arthur, SPHR, SHRM-SCP, MBA

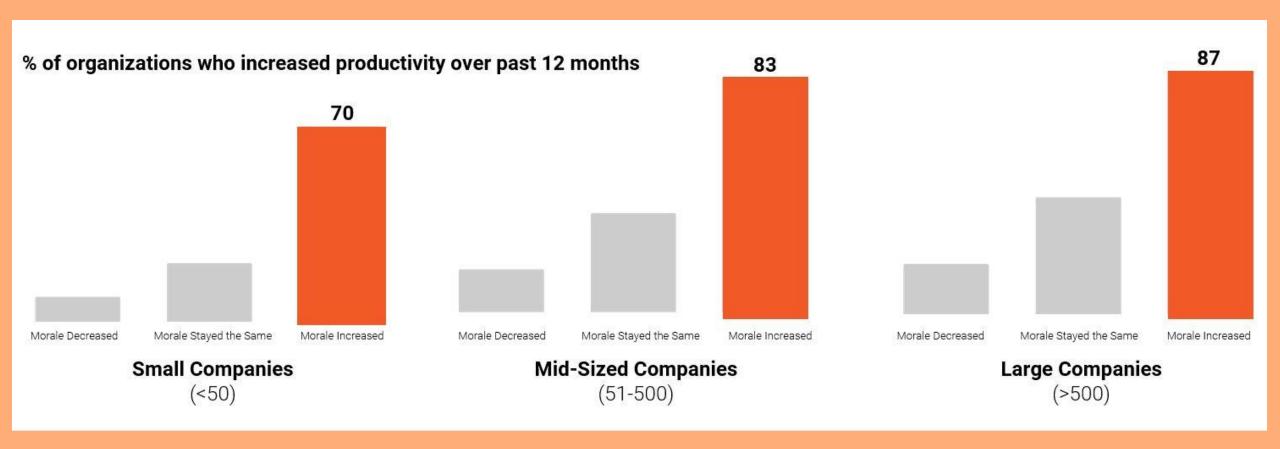




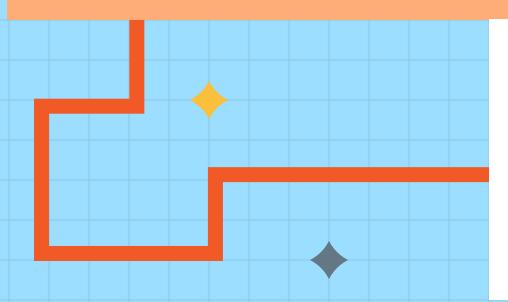




### Organizations that increased morale saw financial benefits







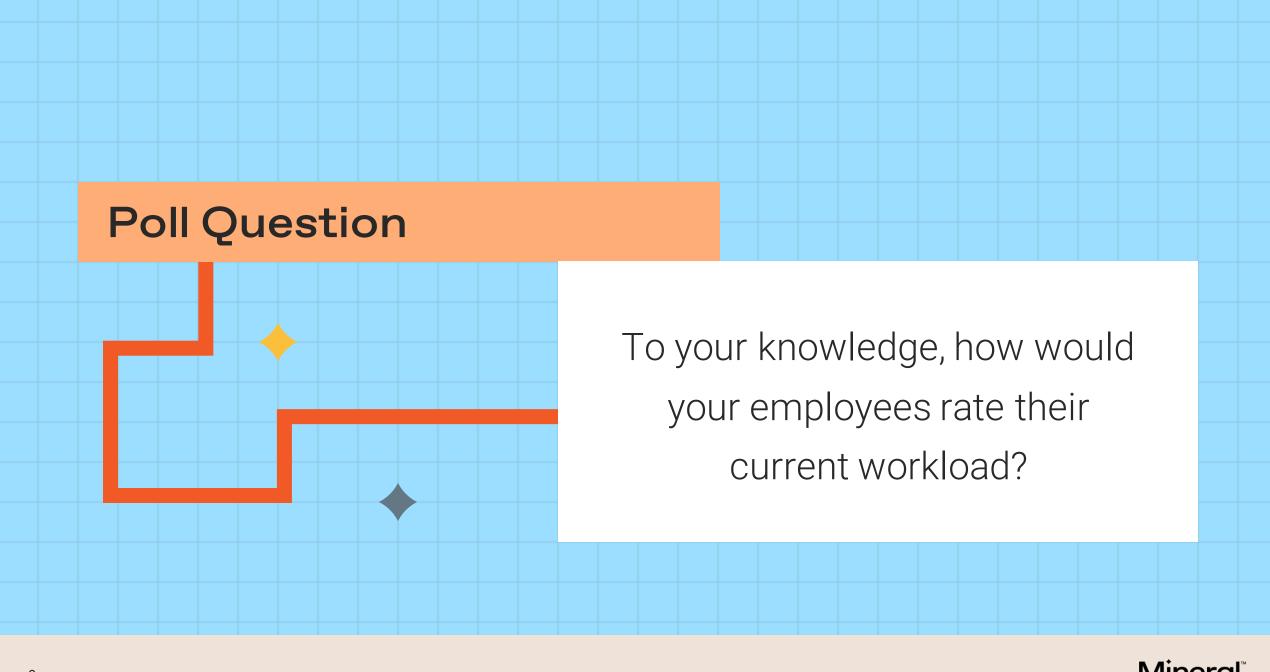
- 1. Thoughtful compensation
- 2. Good work-life balance
- 3. Potential for career growth
- 4. Appropriate workloads

# Appropriate Workloads

### By the Numbers

Of those who agree that their operations are challenged by inability to fill open positions, **43**% have *decreased* employee morale over the past year.





### Jenny's 10 Tips

(Ways you can remain fully staffed and achieve optimal workload)







- The goal of the job posting is to make a positive impression on applicants, to draw them in
- Provide ample information
- Highlight why someone would want to work for your company specifically
- Analyze results of previous job posting locations

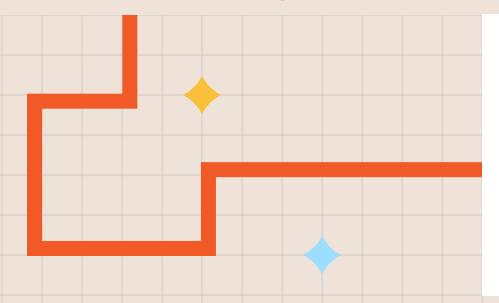


### Tip #3: Simplify Hiring



- Review and then work to make your hiring process more streamlined (pacing, timing, ease)
- Assess what's currently done (vs. actually necessary or helpful) during the hiring process: information obtained on applications, number of interviews and specific questions asked, application requirements including cover letters
- Ask new hires for feedback on the hiring process;
  refine accordingly

# Tip #4: Invest Time in Onboarding

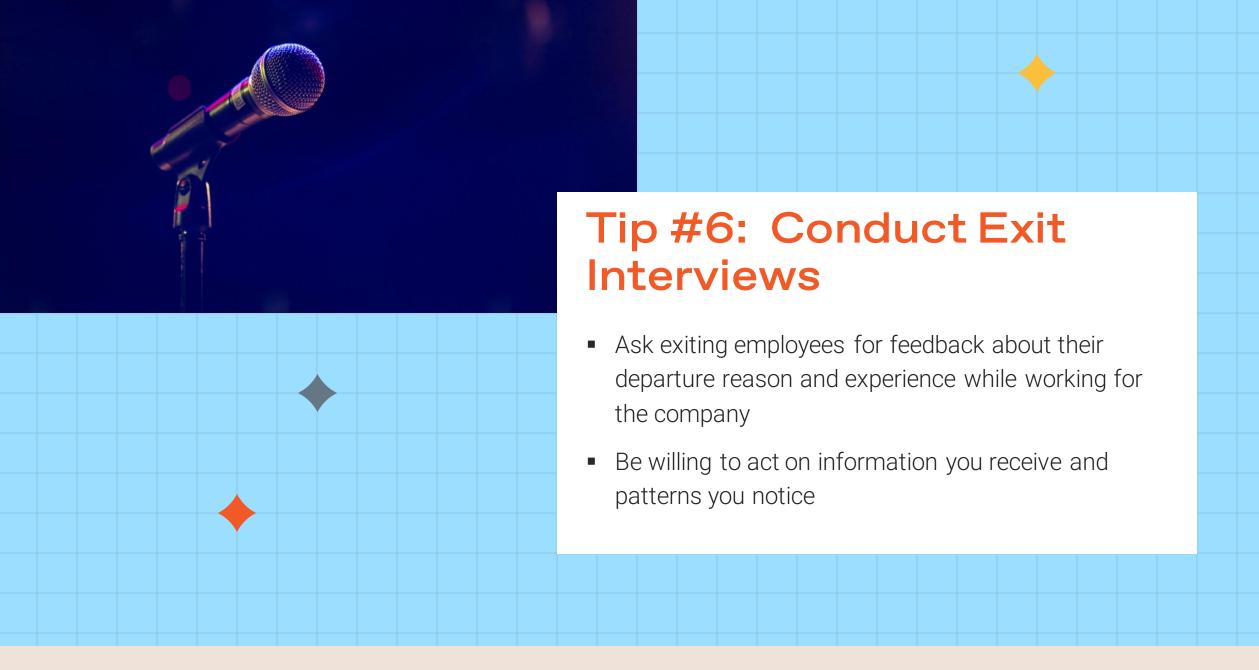


- Make your company's onboarding program a priority
- Be sure your program includes necessary tools and programs, time to review company policies, tour of company environment
- Ask newer hires for feedback on the onboarding process; refine accordingly

## Tip #5: Conduct Stay Interviews

- Ask current employees why they choose to stay (likes and dislikes)
- Must have a level of trust for employees to share candid feedback. Address any fears of reprisal or retaliation





# Tip #7: Invest in Cross Training

- Provides agile and quick "fill-in" resources when a department is underwater
- Great opportunity for employees to learn about different skill sets and roles within company
- Allows for company to have versatile workers who aren't limited by skills they arrived with or team they're currently on
- Increases employee loyalty





- Reward employees for good performance
- Rewards can be monetary and non-monetary
- Ensure rewards given are meaningful to recipient
- Ask employees what types of rewards they prefer in stay interviews

### Tip #9: Manage Your Managers

### Good managers:

- Set/communicate clear expectations
- Focus on performance
- Empower employees
- Recognize and advocate for team members
- Listen to understand what's needed for employee success
- Are empathetic and supportive
- Understand what motivates and inspires direct reports
- Correct mistakes in ways that build people up
- Have an eye for equity



# Tip #10: Provide Increased Support to Employees During Periods of Heavy Workloads



- Before periods of high activity, ensure all equipment is fast and reliable
- Remove/Reassign non-essential meetings and work duties
- Reassure employees that this period of heavy activity is temporary
- Coach other departments and managers on how they may support their busy counterparts
- When employees are working extra hours, provide help with personal services



# **How Mineral Can** Help



### **Dedicated HR Expert**

Power of Mineral HR Experts, led by Dedicated Guides who understand your business

- Compliance audit and plan of action
- Guidance through HR and compliance
- Quarterly review for long-term partnership
- Support from foundational to strategic HR and compliance



### Guided HR Compliance

## Get help with interviewing, onboarding, and firing – and everything in between

#### **Foundational Basics**

- Job applications/descriptions
- New hire forms
- Payroll deductions
- Workplace harassment training
- Leaves compliance and eligibility
- Performance review

### Improving HR and Compliance

- Employee record retention
- Annual reporting obligations
- Exit interview program
- Commission and bonus pay
- Onboarding checklist
- Background check compliance
- Progressive discipline

### Proactive and Strategic HR

- Succession planning
- Employee engagement survey
- Values, mission and vision
- Coaching managers
- Recruiting strategies
- Bias in recruiting
- Fair pay and compensation
- Employee recognition program



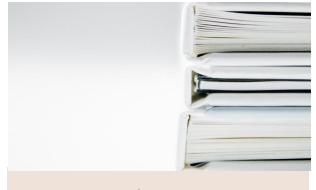
### Guided HR Compliance

Manage complex challenges with confidence.



Dedicated HR Expert

Work with a dedicated Mineral Expert who understands your business, needs and goals for successful HR and compliance.



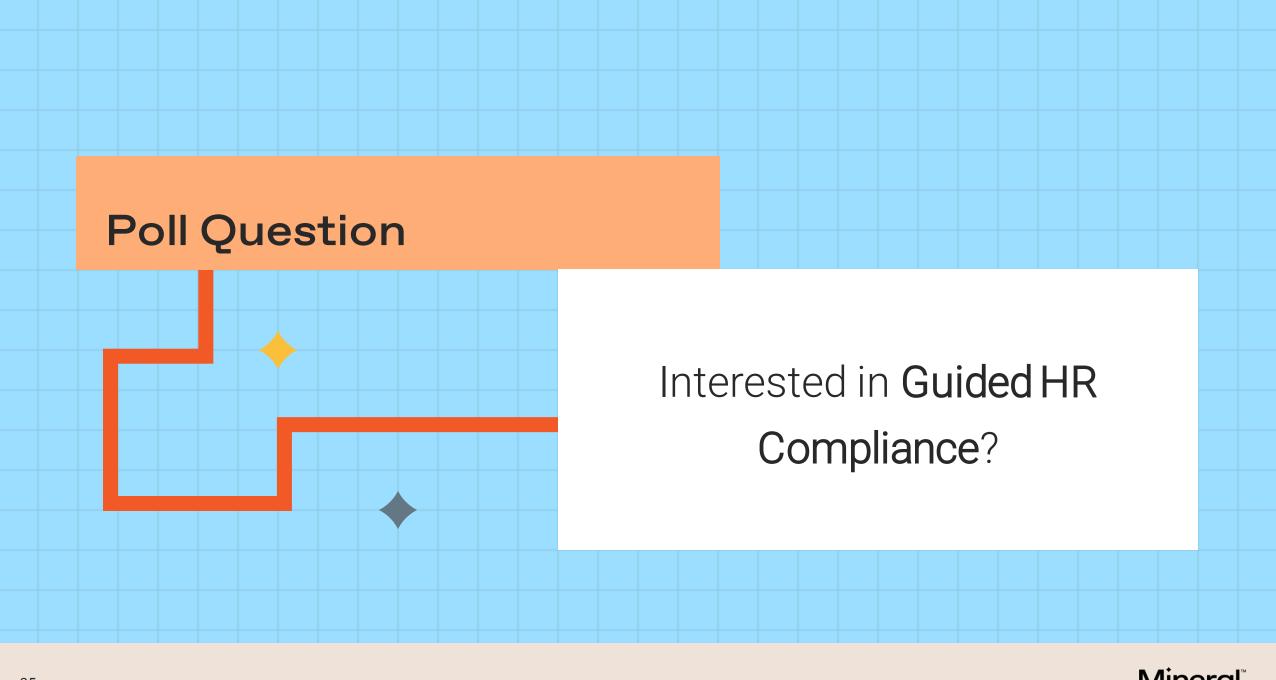
Smart Employee Handbook Plus

Create and maintain federal and multi-state employee handbook including e-signatures and Spanish translation.



Workplace Harassment Prevention

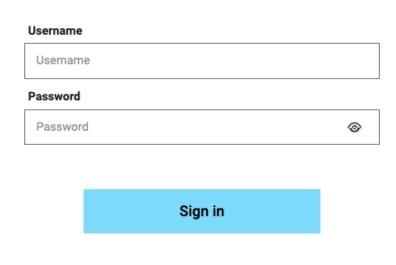
Assign and track interactive courses aligned to state mandates and best practices - including DE&I training.



# Q&A Session



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