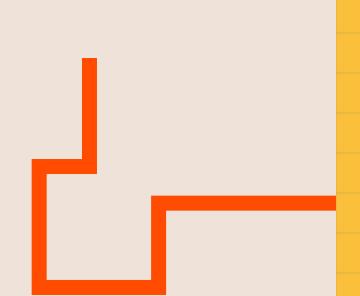


# How to Stay On Top of HR and Compliance Trends in 2023

Presented by:

Kara Govro, JD, SPHR



Not tax or legal advice

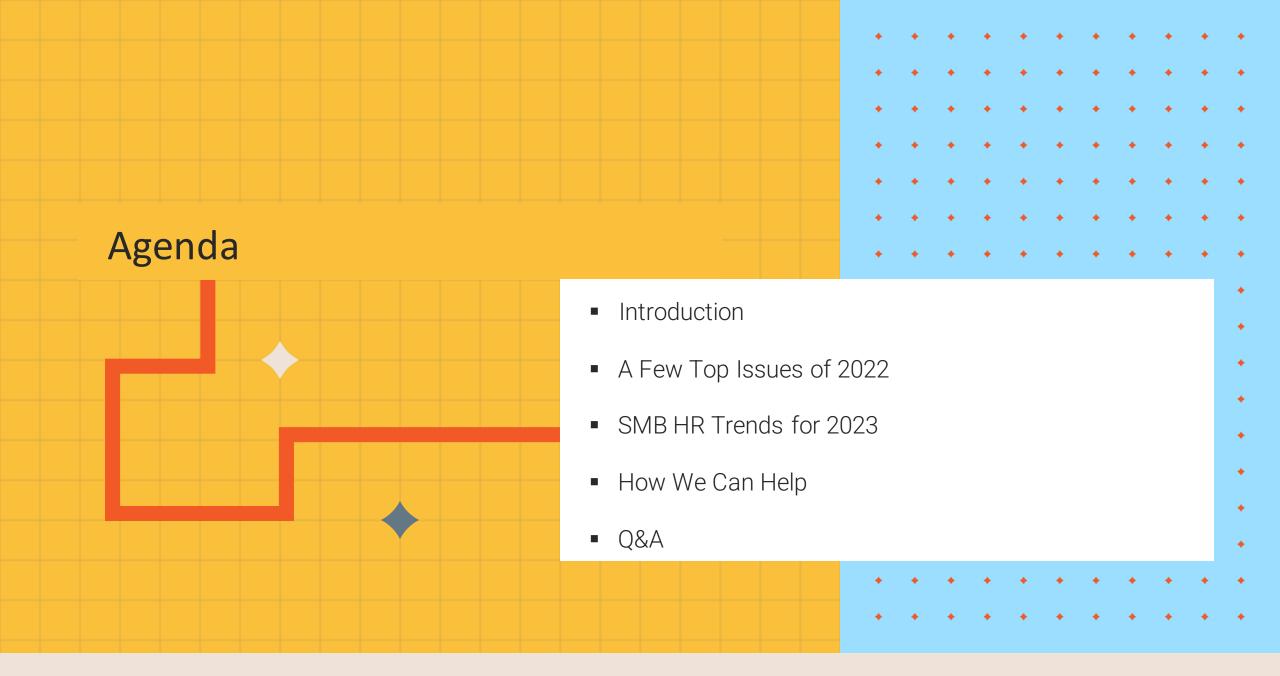
### Housekeeping

- We will be emailing you the slides and recording
- Add questions to the Q&A panel
- Please participate in our poll + post-webinar survey

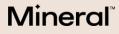




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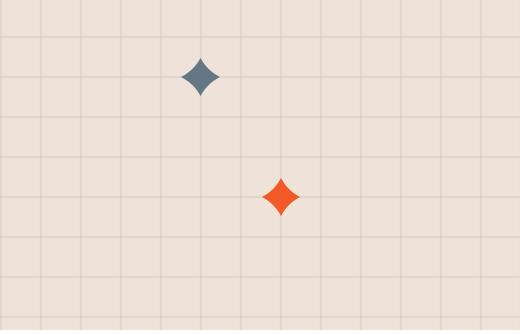
## Top Issues of 2022



## California, Colorado, New York, and other state and local COVID Sick Pay Laws

- **\$**\$\$
- Multiple extensions
- Confusing requirements
- Potential to carry on into 2023







## Bringing People Back to Work

- Requests to work from home as a reasonable
  - accommodation for disability
  - General anxiety about being in the workplace or in crowds
- Safety precautions, or lack thereof
  - Workplace outbreaks
  - Burnout

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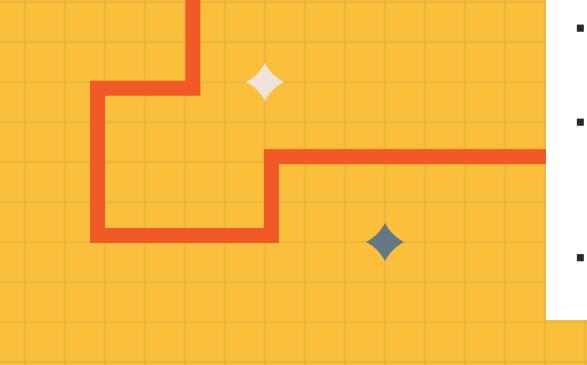
### Changing Attitudes Towards Absences

- Sick leave policies should be as standard and wellenforced as attendance policies
- Managers should be trained that you *don't* want sick people in the workplace
- If you have attendance incentives for individuals or teams, suspend or revise them
- Make your call-out policies reasonable





### Inflation



- Employees expect pay increases to keep up with inflation
- Going to work is more expensive, which may tip the scales for some workers and cause them to look for remote work or drop out of the workforce entirely
- Cost of living drives employees to look for new and better paying work

#### The Great Resignation + Hiring Woes



- Turnover is expensive
- Minimum acceptable wage for entry level and noeducation-required positions has gone up significantly
- Competition for limited workers has led to short staffing and partial or total business closures
- Culture is (often) a required differentiator, but not always easy to come by



## Equal Employment Opportunity (EEO) Expansions

#### Federally protected classes:

- Race
- Color
- National Origin
- Age
- Religion
- Sex
- Sexual orientation
- Gender identity
- Pregnancy
- Disability
- Military or Veteran status
- Genetic Information

#### Classes protected by some state laws:

- Lawful Off-Duty Conduct,
- Off-Duty Use of Lawful Products
- Political Affiliation
- Marital Status
- Familial Status
- Credit Report or Credit Information
- Arrest Records
- AIDS/HIV
- Domestic Violence Victim Status, and more!

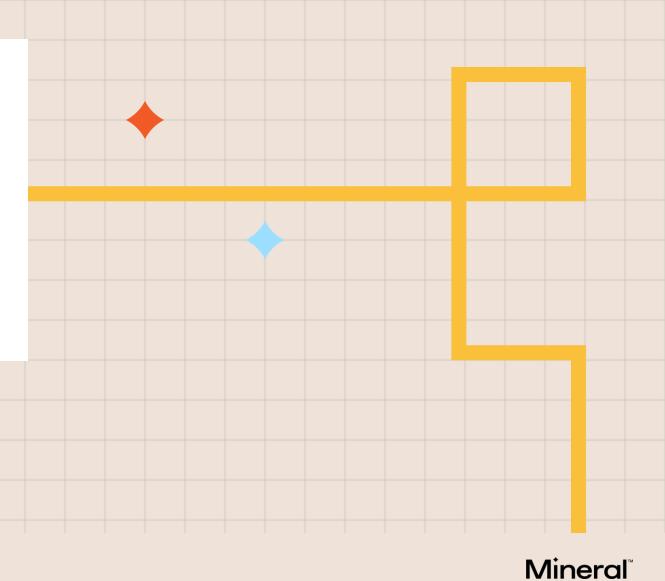


## Equal Employment Opportunity and Harassment Prevention



- Expansion of USERRA to include FEMA
- Reproductive health decisions
- Cannabis use

# 4 Trends Going Into 2023



### Minimum Exempt Employee Salary Increase

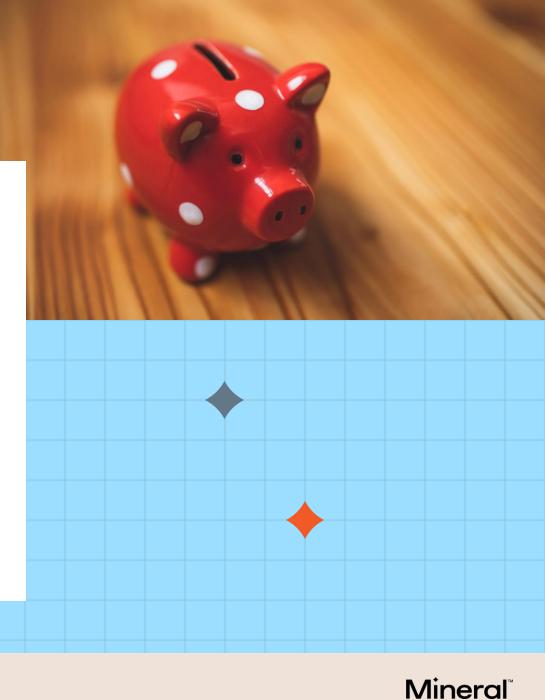


- Proposed rule may be released any time
- Earliest implementation H2 of 2023
- No leaks yet, but likely to be thousands of dollars
- In 2016, we almost went from \$23,660 (\$455/week) to \$47,476 (\$913/week), but instead it got bumped down to the current \$35,568 (\$684/week).

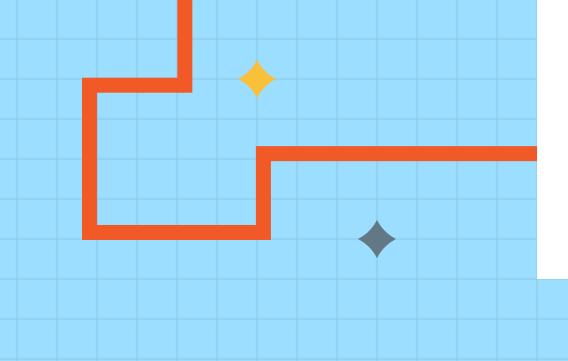
### Minimum Exempt Employee Salary Increase

Prepare to reclassify employees:

- Communicate changes clearly and explain why they are happening
- Prepare to pay overtime
- If you don't want to pay overtime, distribute work differently so overtime isn't needed
- Think about other entitlements and requirements, like breaks and time tracking

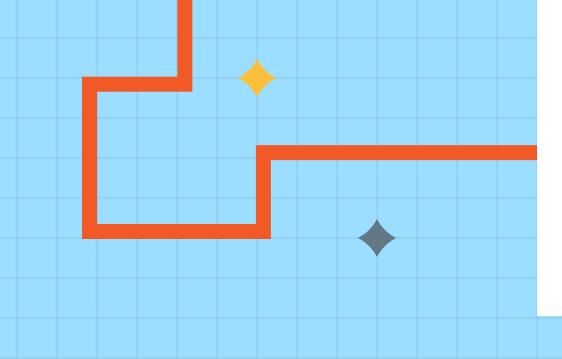


#### **Remote Work**



- May be necessary to stay competitive
- Consider a hybrid approach, which may be optimal
- Use SMART goals
- Check in without micromanaging
- Find new ways to build and support company culture

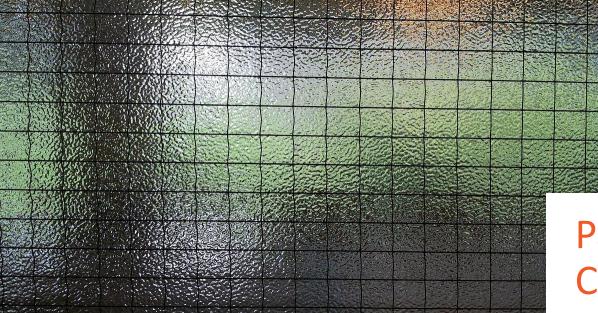
#### Flexibility, Benefits, Growth

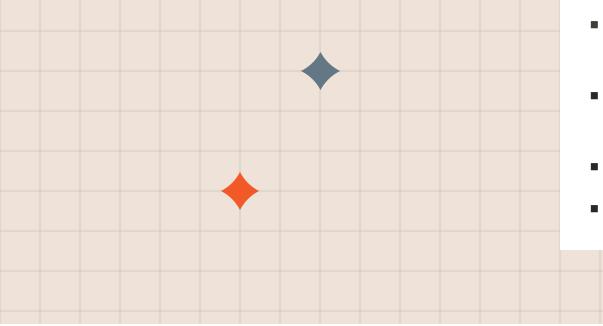


- Allow flexibility during the workday or workweek
- Provide additional time off
- Be consistent with scheduling
- Allow people to cross train and learn new skills
- Offer benefits the people want (ask them!)

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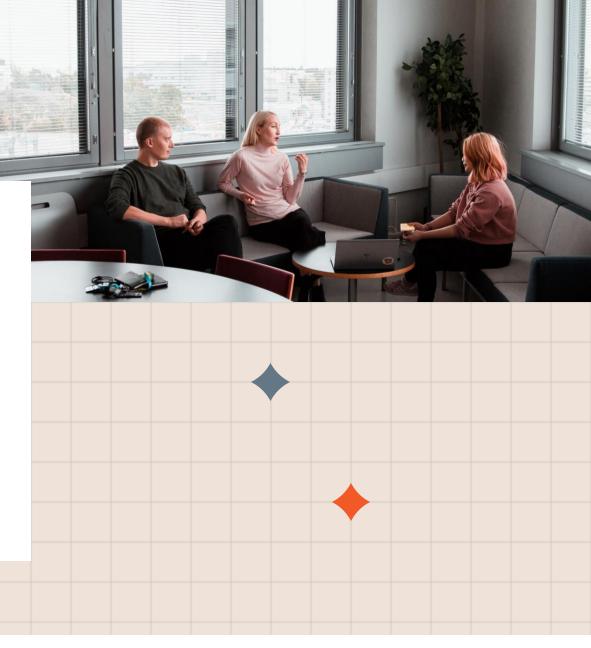


### Pay Transparency and Pay Equity: Compliance

- California, Washington, NYC, Colorado, soon New York
- About 25% of employers will need to adhere by the end of 2023
- If you're not doing it too, you may fall behind
- Increases number of applicants by 30-40%

## Pay Transparency and Pay Equity: Consequences

- The release of this information will cause conversation
- Pay equity issues are likely to rise to the surface as pay transparency becomes more common
- Washington, California, and New York have heavy hitting pay equity laws



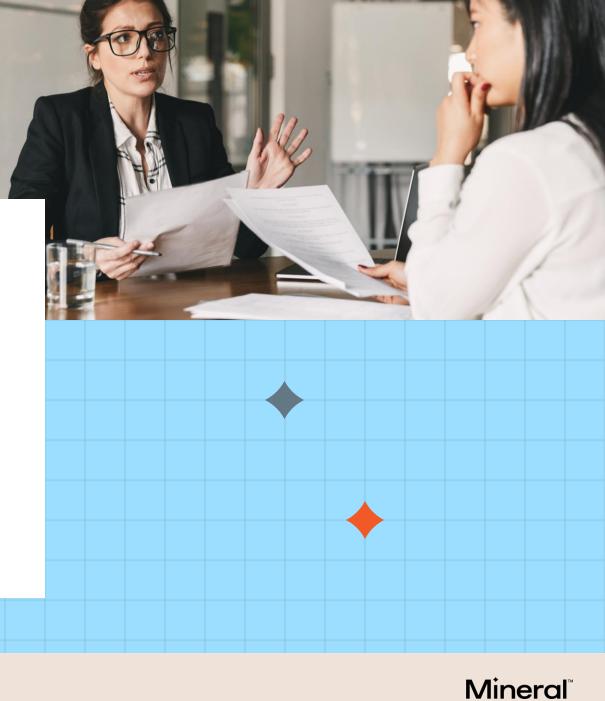
### The NLRA: Not Just for Unions



- Section 7 of the NLRA grants all employees the right to organize and engage in concerted activity for the purpose of mutual aid or protection
- Section 8 makes it an unfair labor practice to interfere with, restrain, or coerce employees in the exercise of their Section 7 rights
- The biggest error non-union employers make is prohibiting salary discussions

# Make Sure HR is Running the Hiring Show

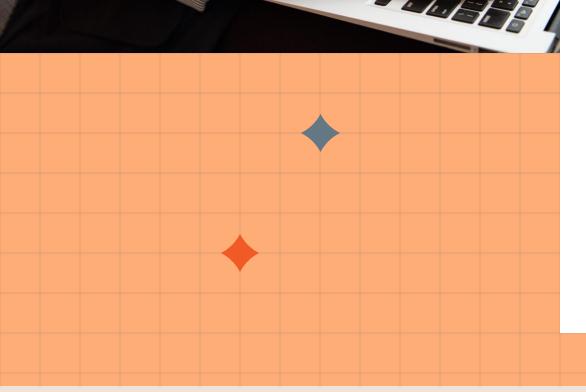
- Managers gone wild can bring your new equitable pay structure down instantaneously
- Do educate those involved in hiring as to why you need to keep compensation locked down
- Don't expect or trust them to fully grasp the law or the extent of the company's potential liability



### Be Intentional with Your Pay Structures

- Get granular if you only have a few levels within a job type, you may need more differentiation in your salary structure, or more career levels
- Have a system for how you place and move people within a pay grade
- Don't assume that two workers being in the same pay grade is the same as equal pay – pay equity claims can be filed over any difference





## Document Your Systems for Determining Pay

- It will help you make the right choices and stay on track
- It will help you explain your pay decisions to employees
- It will be very useful if you find yourself in litigation

### Layoffs and Furloughs: Discrimination

- Think long term consider how hard/expensive it will be it be to find new workers
- Ensure your policies and practices are neutral
- Look at how your layoffs shake out with respect to age, disability, and sex (and really all the other protected classes)





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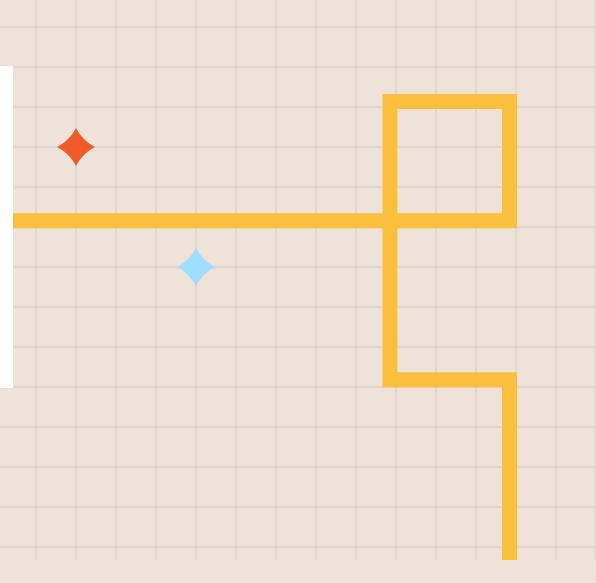
## Layoffs and Furloughs: WARN and Paperwork

- Ensure you are complying with the federal WARN
  Act, as well as any applicable state mini-WARN laws
- Ensure you are giving out all the necessary termination paperwork and UI notices
- Make sure you are issuing final paychecks on time and without any illegal deductions





# How Mineral Can Help





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+ +	You Likely Have Access to:	Additional Premium Add-Ons:	
• •	HR Compliance Library	Smart Employee Handbook Plus	kiva
• •	Mineral Experts	Workplace Harassment Prevention	
• •	Mineral Intelligence	Guided HR Compliance	
+ +	Smart Employee Handbook	Anonymous Reporting	Red and a second se
+ +	Learn	Employee Health and Safety	
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Work with a dedicated Mineral Expert who understands your business, needs and goals for successful HR and compliance.



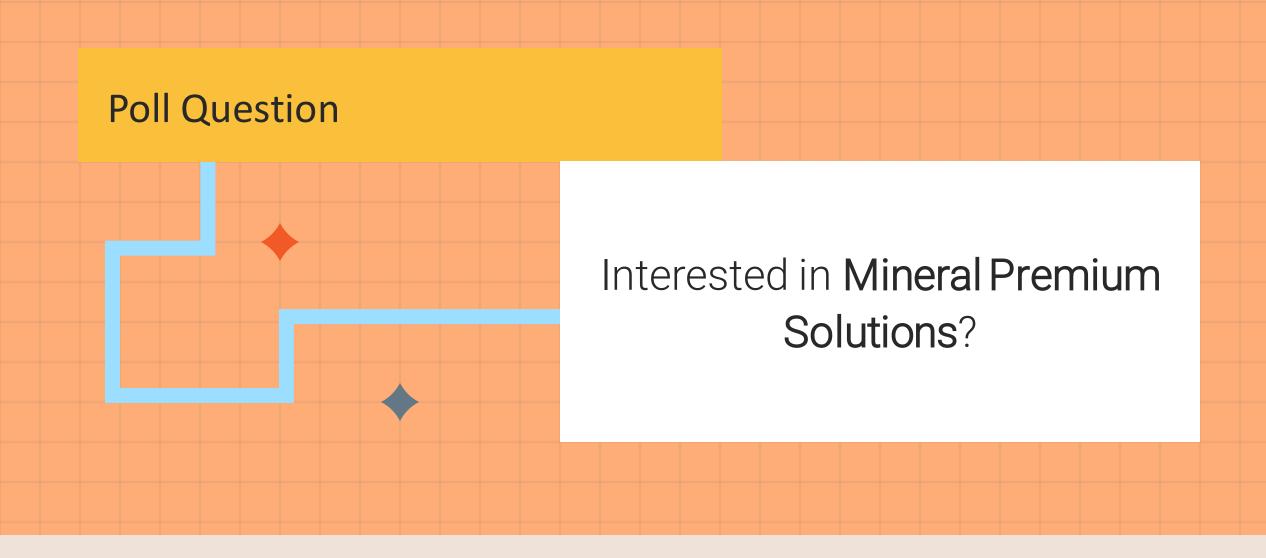
### Empower your employees with Anonymous Reporting

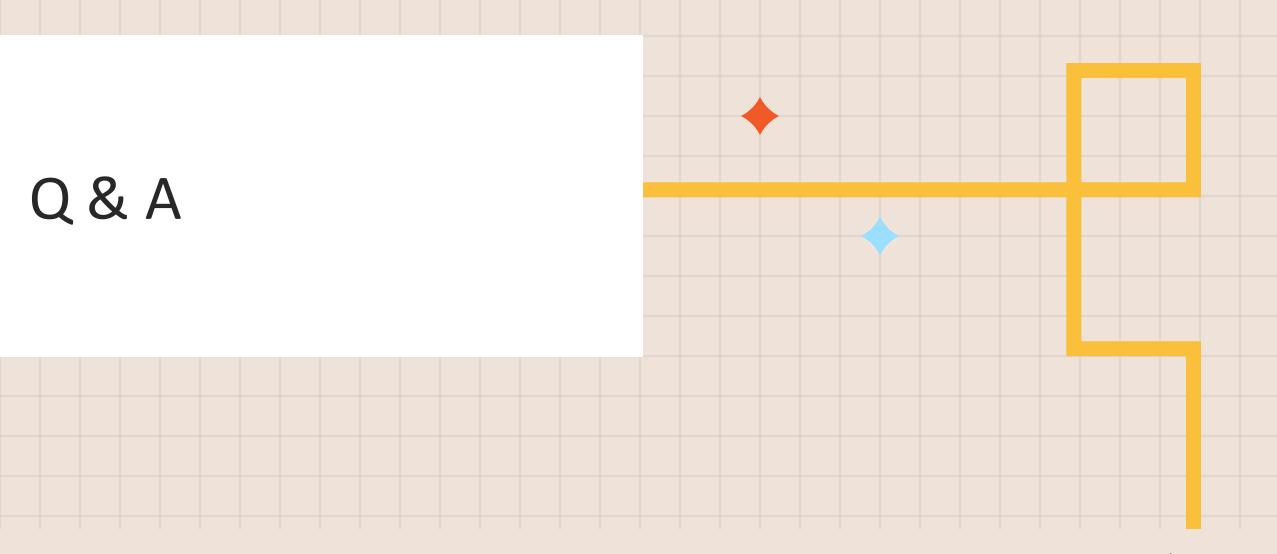
Manage and take action on reported incidents in a secure and timely manner, before they become larger issues.



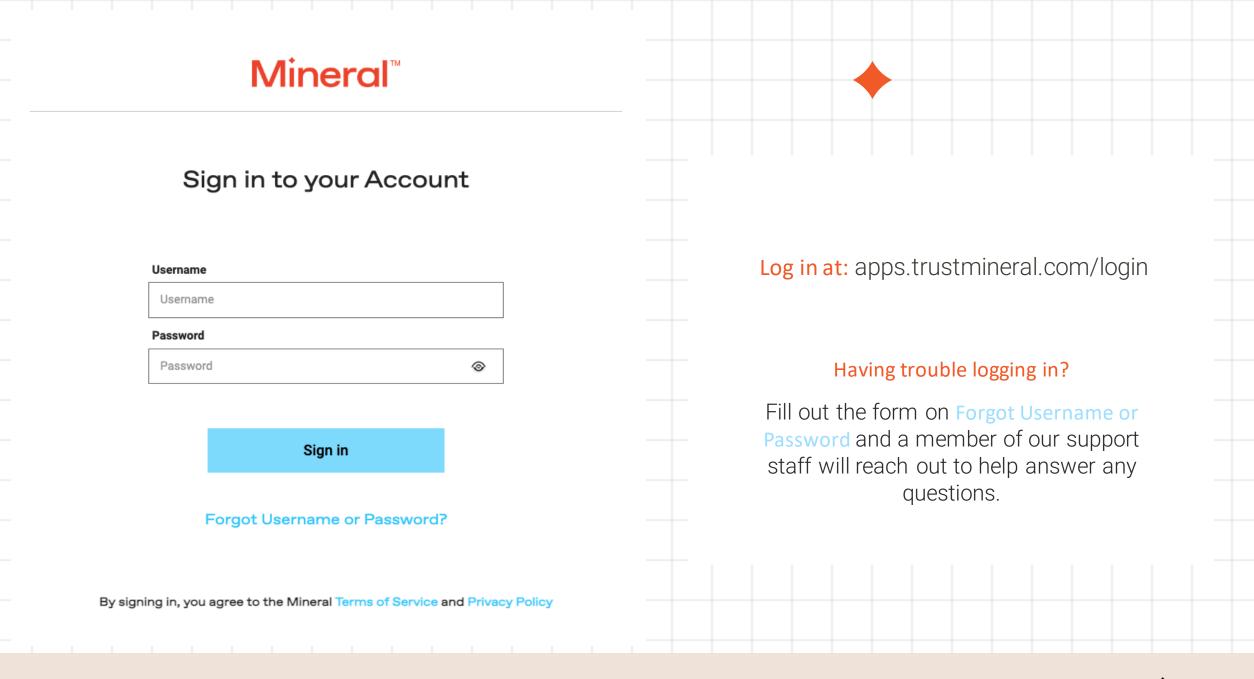
#### Create a safe workplace with **Employee** Health and Safety

Reduce potential hazards and accidents with expanded safety tools and resources, as well as personalized guidance from a certified Safety Expert.





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